2019 Annual Implementation Plan

for improving student outcomes

Rosanna Primary School (4568)



Submitted for review by Heather McIntosh (School Principal) on 30 January, 2019 at 05:02 PM Endorsed by Silvana Sena (Senior Education Improvement Leader) on 14 February, 2019 at 11:48 AM Endorsed by Katrina Watson (School Council President) on 14 February, 2019 at 12:34 PM

Self-evaluation Summary - 2019

	FISO Improvement Model Dimensions The 6 High-impact Improvement Initiatives are highlighted below in red.	Self-evaluation Level
in Dd	Building practice excellence	Embedding
nce in ig and ing	Curriculum planning and assessment	Evolving
Excellence teaching an learning	Evidence-based high-impact teaching strategies	Evolving moving towards Embedding
e e e	Evaluating impact on learning	
1	Building leadership teams	Embedding
Professional leadership	Instructional and shared leadership	Embedding
	Strategic resource management	
d	Vision, values and culture	

	Positive climate for learning	Empowering students and building school pride	Embedding
		Setting expectations and promoting inclusion	Embedding
		Health and wellbeing	Embedding moving towards Excelling
		Intellectual engagement and self-awareness	

Community engagement in learning	Building communities	Embedding moving towards Excelling
	Global citizenship	Evolving moving towards Embedding
	Networks with schools, services and agencies	
	Parents and carers as partners	Evolving moving towards Embedding

Enter your reflective comments	There has been an increase in progress in improvement initiatives this year particularly in the area of school pride and student voice. As the cycle of the 4 year Strategic Plan draws to an end we look forward to a thorough reflection in the School Review in 2019.	
Considerations for 2020	Focus on deeper investigation into ATSS data for boys. Maintain a focus on vulnerable individual students with Individual Learning plans and engagement with external providers, particularly in the area of Social and Emotional wellbeing.	
Documents that support this plan		

SSP Goals Targets and KIS

Goal 1	To develop curious lifelong learners with strong academic skills in Literacy and Numeracy.
Target 1.1	NAPLAN relative growth scores measuring learning gain from year 3 to 5 will be above state means in the high growth category and below state means in the low growth category.
Target 1.2	For matched cohorts of students (yr3-yr5), the percentage of students in the top two NAPLAN bands in yr5 will draw closer to the percentage of students in the top two bands in yr3 from two years prior.
Target 1.3	Consistent whole school planning documentation emphasising inquiry and aligned with Victorian Curriculum.
Key Improvement Strategy 1.a Curriculum planning and assessment	Complete writing moderation document.
Key Improvement Strategy 1.b Curriculum planning and assessment	Develop consistent Writers Notebook program across the school
Goal 2	To increase opportunities for higher levels of student cognitive engagement, challenge, self-directed inquiry and deep thinking.
Target 2.1	Student motivation scores on the attitudes to school survey will progressively move closer to or be in the fourth quartile in four years' time.
Key Improvement Strategy 2.a	Engage with Inquiry Learning expert, Jeni Wilson, to build on current practice.

Building practice excellence	
Key Improvement Strategy 2.b Building practice excellence	Teaching staff set PDP goals relating to the curriculum framework for Inquiry Learning.
Key Improvement Strategy 2.c Curriculum planning and assessment	Area teams develop and trial Inquiry Learning units within the whole school framework.
Goal 3	To develop an authentic student voice within the school.
Target 3.1	Learning confidence scores on the Attitudes to School Survey will progressively move closer to or be in the fourth quartile in four years' time.
Target 3.2	School connectedness scores on the Attitudes to School Survey will progressively move closer to or be in the fourth quartile in four years' time.
Target 3.3	To create or identify a tool to measure student voice in the school and to show growth in that data over the four year period.
Key Improvement Strategy 3.a Empowering students and building school pride	Develop Learning Protocols as part of the Curiosity and Powerful Learning CoP plan to build student capacity to engage with their own learning with high expectations and learning confidence.
Key Improvement Strategy 3.b Empowering students and building school pride	Embed learning protocols into all classroom learning and build opportunities for student-directed learning, goal setting and reflection.

Goal 4	To maintain the wellbeing of all students, staff and members of the school community.
Target 4.1	To maintain the current levels of student satisfaction on the Student Attitude to School Survey as measured by each of the mean factor scores related to <i>Student Relationships</i> and <i>Wellbeing</i> for 2015.
Target 4.2	Student morale and classroom behaviour scores on the attitudes to school survey will progressively move closer to or be in the fourth quartile in four years' time.
Target 4.3	Maintain the overall score in school climate in the staff opinion survey above the state mean.
Target 4.4	Improve data on the `School Safety and Wellbeing' module from year 1 to year 4 of the strategic plan.
Key Improvement Strategy 4.a Empowering students and building school pride	Monitor whole school wellbeing data including Student Attitude to School survey data and Parent and Staff Opinion Surveys.
Key Improvement Strategy 4.b Empowering students and building school pride	Implement the school staff safety and wellbeing module of the staff opinion survey to gather baseline data on staff wellbeing

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
To develop curious lifelong learners with strong academic skills in Literacy and Numeracy.	Yes	NAPLAN relative growth scores measuring learning gain from year 3 to 5 will be above state means in the high growth category and below state means in the low growth category.	NAPLAN relative growth scores will be above 25% in the high growth category and below 25% in the low growth category.
		For matched cohorts of students (yr3-yr5), the percentage of students in the top two NAPLAN bands in yr5 will draw closer to the percentage of students in the top two bands in yr3 from two years prior.	For matched cohorts of students (yr3-yr5), the percentage in the top two NAPLAN bands in yr5 will draw closer to the percentage of students in the top two bands in yr3 from two years prior
		Consistent whole school planning documentation emphasising inquiry and aligned with Victorian Curriculum.	The Staff Opinion Survey for 'Collaborate to scaffold student learning' and 'Collaborate to plan curriculum' have more than 80% positive endorsement.
To increase opportunities for higher levels of student cognitive engagement, challenge, self-directed inquiry and deep thinking.	Yes	Student motivation scores on the attitudes to school survey will progressively move closer to or be in the fourth quartile in four years' time.	Student motivation scores for boys will increase from 2018 levels (2018 - 68%).

	Learning confidence scores on the Attitudes to School Survey will progressively move closer to or be in the fourth quartile in four years' time.	Learning Confidence scores will be above the 50th percentile.
	School connectedness scores on the Attitudes to School Survey will progressively move closer to or be in the fourth quartile in four years' time.	School Connectedness scores for boys will increase from 2018 levels (2018 - 70%).
	To create or identify a tool to measure student voice in the school and to show growth in that data over the four year period.	AtoS survey factor Student Voice and Agency improve to 65% overall positive endorsement.
	To maintain the current levels of student satisfaction on the Student Attitude to School Survey as measured by each of the mean factor scores related to <i>Student Relationships</i> and <i>Wellbeing</i> for 2015.	
	Student morale and classroom behaviour scores on the attitudes to school survey will progressively move closer to or be in the fourth quartile in four years' time.	
	Maintain the overall score in school climate in the staff opinion survey above the state mean.	

	Improve data on the 'School Safety and Wellbeing' module from year 1 to year 4 of the strategic plan.	

Goal 1	To develop curious lifelong learners with strong academic skills in Literacy and Numeracy.		
12 Month Target 1.1 NAPLAN relative growth scores will be above 25% in the high growth category and below 25% in the low growth category			
12 Month Target 1.2	For matched cohorts of students (yr3-yr5), the percentage in the top two NAPLAN bands in percentage of students in the top two bands in yr3 from two years prior	yr5 will draw closer to the	
12 Month Target 1.3	an curriculum' have more than 80%		
Key Improvement Strategies	Is this KIS selected for focus this year?		
KIS 1 Curriculum planning and assessment	Complete writing moderation document.	Yes	
KIS 2 Curriculum planning and assessment	Develop consistent Writers Notebook program across the school	Yes	
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Work around the development of a whole school writing program is well underway and the finalisation of the moderation documentation will complete this work. The teaching and learning program has become more consistent throughout 2018 and with a collaboratively constructed moderation document, consistency will also be built in assessment.		
Goal 2	To increase opportunities for higher levels of student cognitive engagement, challenge, self-directed inquiry and deep thinking.		

12 Month Target 2.1	Student motivation scores for boys will increase from 2018 levels (2018 - 68%).		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Building practice excellence	Engage with Inquiry Learning expert, Jeni Wilson, to build on current practice.	Yes	
KIS 2 Building practice excellence	Teaching staff set PDP goals relating to the curriculum framework for Inquiry Learning.	Yes	
KIS 3 Curriculum planning and assessment	Area teams develop and trial Inquiry Learning units within the whole school framework.	No	
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Over the course of the 4 years of this Strategic Plan the practice of teaching Inquiry Learning has been enhanced significantly. There is now consistent planning documentation, increased teacher confidence and capacity and a well established program which is embedded in the learning for all students. We will continue to work with Inquiry Learning expert, Jeni Wilson to refine teacher skills in assessment and evaluation in the Inquiry Learning process. This goal is strongly linked with the goal of enhancing student voice and agency and will be supported by the work around Learning Protocols.		
Goal 3	To develop an authentic student voice within the school.		
12 Month Target 3.1	Learning Confidence scores will be above the 50th percentile.		
12 Month Target 3.2	School Connectedness scores for boys will increase from 2018 levels (2018 - 70%).		
12 Month Target 3.3	AtoS survey factor Student Voice and Agency improve to 65% overall positive endorsement.		
Key Improvement Strategies		Is this KIS selected for focus this year?	

KIS 1 Empowering students and building school pride	Develop Learning Protocols as part of the Curiosity and Powerful Learning CoP plan to build student capacity to engage with their own learning with high expectations and learning confidence.	Yes
KIS 2 Empowering students and building school pride	Embed learning protocols into all classroom learning and build opportunities for student-directed learning, goal setting and reflection.	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Work with Learning Labs this year has seen the initial construction of a prototype for collabo Learning Protocols. This work has come from our engagement with the Curiosity and Power will continue on a broader whole school scale in 2019 with a view to consistent protocols be school by the end of 2019.	ful Learning strategy. This work

Define Actions, Outcomes and Activities

Goal 1	To develop curious lifelong learne	To develop curious lifelong learners with strong academic skills in Literacy and Numeracy.					
12 Month Target 1.1	NAPLAN relative growth scores w	NAPLAN relative growth scores will be above 25% in the high growth category and below 25% in the low growth category.					
12 Month Target 1.2	For matched cohorts of students students in the top two bands in y	(yr3-yr5), the percentage in the top tr3 from two years prior	two NAPLAN ban	ds in yr5 will draw close	er to the percentage of		
12 Month Target 1.3	The Staff Opinion Survey for 'Coll positive endorsement.	The Staff Opinion Survey for 'Collaborate to scaffold student learning' and 'Collaborate to plan curriculum' have more than 80% positive endorsement.					
KIS 1 Curriculum planning and assessment	Complete writing moderation docu	Complete writing moderation document.					
Actions	PLTs use and reflect upon draft n	onal Learning for whole staff in the unoderation Document and refine to find date learning programs in line with states.	finished document	t by end of 2019	iples, 4.3)		
Outcomes	, ,	Consistent use of documentation. Consistent teacher judgement of student learning. Common language used among teacher regarding writing assessment					
Success Indicators	Improved achievement levels in writing across the school A set of annotated work samples to accompany writing moderation document.						
Activities and Milestones Who Is this a PL Priority When Budget			Budget				
Moderation document complete by mid term 2.		☑ Literacy Leader	☑ PLP Priority	from: Term 1	\$1,200.00		

				to: Term 2	☑ Equity funding will be used
PLT meeting time scheduled in term 2 for writing moderation.		☑ Leadership Team	☑ PLP Priority	from: Term 2 to: Term 2	\$0.00 Equity funding will be used
Literacy T&L team meeting time utilized for moderation document in term 1		☑ Literacy Leader	☑ PLP Priority	from: Term 1 to: Term 2	\$200.00 Equity funding will be used
KIS 2 Curriculum planning and assessment	Develop consistent Writers Noteb	ook program across the school			
Actions		Learning in Writers notebook. iters Notebook practices in planning date learning programs in line with		plans – (Practice Princ	iples, 4.3)
Outcomes	An increase in authorial voice in swriting program.	student writing and an opportunity fo	r students to build	I creativity and individua	I choice within the
Success Indicators	Student work samples. Planning Documentation showing planning for Writers Notebook Student goals and reflections on learning in writing.				
Activities and Milestones		Who	Is this a PL Priority	When	Budget
Whole staff Professional Learning in Writers Notebook		✓ Leading Teacher(s)✓ Literacy Leader	☑ PLP Priority	from: Term 1	\$800.00

		☑ Principal		to: Term 1	☑ Equity funding will be used	
Writers Notebook activities introduces in school startup program.		☑ Student(s) ☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 1	\$300.00 Equity funding will be used	
Reflection on Success of Writers Notebook program		☑ Student(s) ☑ Teacher(s)	□ PLP Priority	from: Term 2 to: Term 2	\$0.00 Equity funding will be used	
Goal 2	To increase opportunities for higher levels of student cognitive engagement, challenge, self-directed inquiry and deep thinking.					
12 Month Target 2.1	Student motivation scores for boy	s will increase from 2018 levels (20)18 - 68%).			
KIS 1 Building practice excellence	Engage with Inquiry Learning exp	pert, Jeni Wilson, to build on current	practice.			
Actions		Vilson will focus on assessment and ent strategies into their practice in In		uiry Skills and attitudes		
Outcomes	More accurate understanding of student achievement in inquiry Learning with a focus on motivation and, in particular, the engagement of boys in self directed learning.					
Success Indicators	Planning documentation reflecting assessment tools and strategies Student reflections and self evaluation Improved ATSS data, particularly for boys					
Activities and Milestones		Who	Is this a PL Priority	When	Budget	

		✓ Leading Teacher(s) ✓ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 1	\$1,500.00 Equity funding will be used
Inquiry Planning Documentation to include specific assessment strategies		☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 2	\$0.00 Equity funding will be used
Jeni Wilson employed to work with team planning for Inquiry Learning		☑ Leading Teacher(s) ☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 2	\$1,500.00 ☐ Equity funding will be used
KIS 2 Building practice excellence	Teaching staff set PDP goals rela	ating to the curriculum framework for	Inquiry Learning.		
Actions	Teachers design learning program	OP goals for Inquiry Learning especials to explicitly build deep levels of the reflective, questioning and self-moni	hinking and applic	cation - Practice Principle	
Outcomes	Teachers develop a stronger capacity for assessment and evaluation in Inquiry and understanding of student learning and engagement in this process.				
Success Indicators	PDP goals achieved Student reflections Inquiry Learning assessment data Inquiry Learning planning documentation				
Activities and Milestones		Who	Is this a PL Priority	When	Budget

Completion of PDP goals for Inquiry Learning		☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 1	\$0.00 Equity funding will be used	
Development of Inquiry Learning Planners		☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 2	\$0.00 Equity funding will be used	
Goal 3	To develop an authentic student	voice within the school.				
12 Month Target 3.1	Learning Confidence scores will I	Learning Confidence scores will be above the 50th percentile.				
12 Month Target 3.2	School Connectedness scores fo	r boys will increase from 2018 levels	(2018 - 70%).			
12 Month Target 3.3	AtoS survey factor Student Voice	and Agency improve to 65% overall	positive endorse	ment.		
KIS 1 Empowering students and building school pride	Develop Learning Protocols as pa own learning with high expectation	art of the Curiosity and Powerful Lea	arning CoP plan to	o build student capacity	to engage with their	
Actions	Cross-school Learning Labs team established and active in working with student leaders to implement whole school prototype for Learning protocols. Train student to conduct peer consultation. Teachers co-design opportunities for students to exercise authentic agency in their own learning - Practice Principles 3.1					
Outcomes	Students empowered to work with peers. Common language evident (students and staff) to describe deep learning Staff understanding of deep learning and the actions required by both students and teachers to facilitate this.					
Success Indicators	Contributions to Learning Labs regional collaborative website. Students engaging in peer consultation around Learning Protocols Student Leaders increased skills in collating data.					

	Documentation of Learning Protocols Students complete peer consultation.					
Activities and Milestones		Who	Is this a PL Priority	When	Budget	
Participation in Learning Labs wel	pinars	☑ Assistant Principal ☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 2	\$0.00 Equity funding will be used	
Publication of document		✓ Assistant Principal ✓ Teacher(s)	□ PLP Priority	from: Term 2 to: Term 2	\$200.00 ☑ Equity funding will be used	
Student consultation process		✓ Assistant Principal ✓ Student(s) ✓ Teacher(s)	☐ PLP Priority	from: Term 1 to: Term 1	\$1,500.00 Equity funding will be used	
KIS 2 Empowering students and building school pride	Embed learning protocols into all classroom learning and build opportunities for student-directed learning, goal setting and reflection.					
Actions	Professional Learning for teachers on Learning Protocols document Team planning around use of protocols in classrooms reflection on use of protocols Teachers co-design opportunities for students to exercise authentic agency in their own learning - Practice Principles 3.1					

Outcomes	Consistent language around deep learning protocols and behaviors All classrooms using Learning protocols to direct deep learning. Students engaging in goal setting and reflection on deep learning.						
Success Indicators	Teachers able to embed Learning	Student able to articulate thinking and learning reachers able to embed Learning protocols in planning mproved student learning outcomes across the curriculum					
Activities and Milestones		Who	Is this a PL Priority	When	Budget		
Professional Learning for staff around Learning Protocols		☑ Teacher(s)	☑ PLP Priority	from: Term 2 to: Term 2	\$400.00 Equity funding will be used		
Students present work to School	Council	☑ Assistant Principal ☑ Student(s)	□ PLP Priority	from: Term 2 to: Term 2	\$0.00 Equity funding will be used		

Equity Funding Planner

Equity Spending Totals

Category	Total proposed budget (\$)	Spend (\$)
Equity funding associated with Activities and Milestones	\$5,800.00	\$5,800.00
Additional Equity funding	\$31,324.80	\$31,324.80
Grand Total	\$37,124.80	\$37,124.80

Activities and Milestones

Activities and Milestones	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Moderation document complete by mid term 2.	from: Term 1 to: Term 2	☑ CRT	\$1,200.00	\$1,200.00
Literacy T&L team meeting time utilized for moderation document in term 1	from: Term 1 to: Term 2	☑ Teaching and learning programs and resources	\$200.00	\$200.00
Whole staff Professional Learning in Writers Notebook	from: Term 1 to: Term 1	☑ CRT	\$800.00	\$800.00
Half day PL with Jeni Wilson prioritizing assessment for Inquiry Learning	from: Term 1 to: Term 1	☑ Professional development (excluding CRT costs and new FTE)	\$1,500.00	\$1,500.00

Jeni Wilson employed to work with team planning for Inquiry Learning	from: Term 1 to: Term 2	☑ Professional development (excluding CRT costs and new FTE)	\$1,500.00	\$1,500.00
Publication of document	from: Term 2 to: Term 2	☑ Teaching and learning programs and resources	\$200.00	\$200.00
Professional Learning for staff around Learning Protocols	from: Term 2 to: Term 2	☑ CRT	\$400.00	\$400.00
Totals	\$5,800.00	\$5,800.00		

Additional Equity spend

Outline here any additional Equity spend for 2019	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Additional Equity expenditure will focus on staffing Student Support Groups for additional needs students	from: Term 1 to: Term 4	☑ CRT	\$4,800.00	\$4,800.00
Additional Education Support staff for non-funded high needs students	from: Term 1 to: Term 4	☑ School-based staffing	\$8,000.00	\$8,000.00
Contribution to Assistant Principal's salary for management of welfare and wellbeing program.	from: Term 1 to: Term 4	☑ School-based staffing	\$18,124.80	\$18,124.80

Professional Learning release for teacher training in Lookout program	from: Term 1 to: Term 4	☑ CRT	\$400.00	\$400.00
Totals			\$31,324.80	\$31,324.80

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Moderation document complete by mid term 2.	☑ Literacy Leader	from: Term 1 to: Term 2	✓ Moderated assessment of student learning	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	✓ Literacy expertise ✓ Internal staff ✓ Literacy Leaders	☑ On-site
PLT meeting time scheduled in term 2 for writing moderation.	☑ Leadership Team	from: Term 2 to: Term 2	✓ Moderated assessment of student learning	☑ PLC/PLT Meeting	✓ Literacy expertise ✓ Internal staff ✓ Literacy Leaders	☑ On-site
Literacy T&L team meeting time utilized for moderation document in term 1	☑ Literacy Leader	from: Term 1 to: Term 2	✓ Planning✓ Design of formative assessments	☑ Formal School Meeting / Internal Professional Learning Sessions	✓ Literacy expertise ✓ Internal staff ✓ Literacy Leaders	☑ On-site
Whole staff Professional Learning in Writers Notebook	✓ Leading Teacher(s) ✓ Literacy Leader ✓ Principal	from: Term 1 to: Term 1	☑ Planning ☑ Curriculum development	☑ Whole School Pupil Free Day	✓ Literacy expertise ✓ Internal staff ✓ Literacy Leaders	☑ On-site
Half day PL with Jeni Wilson prioritizing assessment for Inquiry Learning	✓ Leading Teacher(s) ✓ Teacher(s)	from: Term 1 to: Term 1	✓ Planning✓ Design of formative assessments✓ Curriculum development	☑ Whole School Pupil Free Day	☑ External consultants Jeni Wilson	☑ On-site

Jeni Wilson employed to work with team planning for Inquiry Learning	☑ Leading Teacher(s) ☑ Teacher(s)	from: Term 1 to: Term 2	✓ Planning✓ Design of formative assessments✓ Curriculum development	☑ Timetabled Planning Day	☑ External consultants Jeni Wilson	☑ On-site
Professional Learning for staff around Learning Protocols	☑ Teacher(s)	from: Term 2 to: Term 2	☑ Student voice, including input and feedback	☑ Formal School Meeting / Internal Professional Learning Sessions	✓ Internal staff ✓ Departmental resources Learning labs	☑ On-site